The Air Force recently announced that it selected Tinker Air Force Base to coordinate maintenance and sustainment of the B-21 Raider, the next generation long-range strike bomber.

“This announcement underscores how important Tinker Air Force Base is to the future success of the U.S. military,” said Roy H. Williams, president and CEO of the Greater Oklahoma City Chamber. “As the largest single-site employer in Oklahoma and the hub of our aerospace defense industry, the continued growth of Tinker’s maintenance and repair work is also a positive sign of growth for the region’s economy.”

The Air Force Sustainment Center at Tinker AFB has an Air Logistics Complex with a deep and accomplished history. In selecting Tinker AFB, Air Force leaders acknowledged that the organization has the right knowledge and expertise to support planning for the bomber’s depot maintenance.

“With a talented workforce and decades of experience in aircraft maintenance, Tinker AFB is the right place for this critical mission,” said Secretary of the Air Force Heather A. Wilson.

The decision to use Tinker marks the next milestone in the development and eventual deployment of the B-21, a long-range and highly survivable aircraft capable of penetrating air defenses and conducting a range of critical missions. The plane is expected to be delivered in the mid-2020s. Read the full announcement on VeloCityOKC.com/B21.

Percy Kirk to serve as Chamber chair in 2019

The nominating committee and the board of directors of the Greater Oklahoma City Chamber are pleased to announce the 2019 officers and members of the board of directors that were approved in November 2018.

Percy Kirk, Cox Communications, will serve as 2019 Chamber chair. Other officers include Rhonda Hooper, Jordan Advertising, immediate past chair; John Hart, Continental Resources, treasurer; David Rainbolt, BancFirst Corporation, corporate secretary; and Roy H. Williams, CCE, Chamber president and CEO.

Additionally, the following program vice chairs will serve as officers in 2019: W. Kent Shortridge, Oklahoma Natural Gas Company, community initiatives; Natalie Shirley, National Cowboy & Western Heritage Museum, convention and visitor development; Sean Trauschke, OGE Energy Corp., economic development; Teresa Rose Crook, Communities Foundation of Oklahoma, education; David A. Hager, Devon Energy Corporation.

Continued on page 2
Forward Oklahoma City; Bradley W. Krieger, Arvest Bank, government relations; Carl E. Edwards, Price Edwards & Company, innovation and bioscience; Tom J. McDaniel, American Fidelity Foundation, MAPS development; Jenny Love Meyer, Love's Travel Stops and Country Stores, marketing and communications; Bill Lance, The Chickasaw Nation, member health care initiative; Steve Hahn, AT&T Oklahoma, membership; and Judy J. Hatfield, CCIM, Equity Commercial Realty II, LLC, military/aerospace. Clayton I. Bennett, Dorchester Capital, and J. Larry Nichols, Devon Energy Corporation, will serve as co-vice chairs of strategic planning.

The following individuals were selected to serve on the board beginning on Jan. 1, 2019, until Dec. 31, 2021: Mikeal M. Clayton, The Boeing Company; Teresa Rose Crook, Communities Foundation of Oklahoma; David A. Hager, Devon Energy Corporation; Judy J. Hatfield, CCIM, Equity Commercial Realty II, LLC; Mark A. Helm, Dolese Bros. Co.; Joe Hodges, SSM Health Oklahoma; Jenny Love Meyer, Love's Travel Stops & Country Stores, Inc.; Xavier Neira, Manhattan Construction Company; Claudia San Pedro, SONIC, America’s Drive-In; Jason R. Sanders, MD, MBA, University of Oklahoma Health Sciences Center; W. Kent Shortridge, Oklahoma Natural Gas Company; and Sean Trauschke, OGE Energy Corp.

They will join the following members selected to serve in 2017 and 2018: David Carpenter, American Fidelity Corporation; Bob Funk, Jr., Prodigal; Jim R. Gebhart, FACHE, Mercy Hospital Oklahoma City; Steve Hahn, AT&T Oklahoma; David R. Harlow, BancFirst Corporation; John Hart, Continental Resources; John D. Higginbotham, Bank of Oklahoma; Percy Kirk, Cox Communications; Bradley W. Krieger, Arvest Bank; Michael S. Laird, Crowe & Dunlevy; Bill Lance, The Chickasaw Nation; Michael F. Lauderdale, McAfee & Taft; Bruce Lawrence, INTEGRIS Health; Tom J. McDaniel, American Fidelity Foundation; David J. Morgan, MidFirst Bank; Ronald J. Norick, Norick Investment Company, LLC; Stephen M. Prescott, M.D., Oklahoma Medical Research Foundation; Ford C. Price, Price Edwards & Company; Robert J. Ross, Inasmuch Foundation; William P. Schonacher, IBC Bank; Natalie Shirley, National Cowboy & Western Heritage Museum; Richard Tanenbaum, Gardner Tanenbaum Holdings; Tony J. Tyler, Tyler Media; and G. Rainey Williams, Jr., Marco Capital Group ALP.

The following individuals were selected to serve one-year terms: Mark Beffort, Robinson Park; Martha A. Burger, Oklahoma City University; Jill Castilla, Citizens Bank of Edmond; Steve Dixon, Tapstone Energy, LLC; Mohammad J. Farzaneh, Home Creations; Mark W. Funke, Simmons Bank; Nathaniel Harding, Antioch Energy; Ronnie K. Irani, RKI Energy Resources, LLC; Todd Lisle, BKD CPAs & Advisors; Harshil Patel, Champion Hotels & Development; Rodney J. Sailor, Enable Midstream Partners; and Taylor Shinn, Baker Hughes, a GE Company.

The past chairmen and life members are Clayton I. Bennett, Dorchester Capital; Richard H. Clements, Clements Food Company - Garden Club; Edward H. Cook; Luke R. Corbett; Peter B. Delaney, Tequesta Capital Partners; William E. Durrett, American Fidelity Assurance Company; Carl E. Edwards, Price Edwards & Company; Robert A. Funk, Express Employment Professionals; Gerald L. Gamble, Gerald L. Gamble Co., Inc.; Fred J. Hall, Hall Capital, LLC; V. Burns Hargis, Oklahoma State University; Dan Hogan, Dan Hogan Properties; Rhonda Hooper, Jordan Advertising; Stanley F. Hupfield, FACHE, INTEGRIS Health; Dave Lopez, DL Dynamics; Edmund O. Martin, Ackerman McQueen, Inc.; Frank A. McPherson; J. Larry Nichols, Devon Energy Corporation; George Nigh; David E. Rainbolt, BancFirst Corporation; Lee Allan Smith, Oklahoma Events, LLC; and David L. Thompson, Invest Trust Wealth Management.

The ex-officio members serving on the 2019 Board include: Michelle Coppedge, Mike Monroney Aeronautical Center – FAA; Craig Freeman, City of Oklahoma City; Mayor David Holt, City of Oklahoma City; Sean McDaniel, Ph.D., Oklahoma City Public Schools; and Meg Salyer, Accel Financial Staffing. The 2019 chair of the board of Oklahoma County Commissioners will be requested to serve when announced.
Leadership Notes

Reflecting on a successful year

As 2018 comes to a close, it’s natural to study the past 12 months in the Oklahoma City region before we launch into the challenges and opportunities of a new year. Reflecting on the past year displays how 2018 was one of growing momentum. The year included several significant business expansions and recruitments, including the recent ribbon cutting of Kratos Defense & Security Solution’s manufacturing facility; the grand opening of CACI International’s shared service center; the announcement that Tinker would service the B-21 Bomber. These are just a small sample of the increased activity we have seen in our economic development pipeline.

Not only did we see solid development in our economy, but we also saw steady progress made on public projects. With the OKC Streetcar route complete (and service beginning this month), a second senior health and wellness center opening in south Oklahoma City, and significant construction taking place on our MAPS 3 downtown convention center and Scissortail Park, our investments are paying off—and this doesn’t include the ongoing work of the City of Oklahoma City to improve our streets and infrastructure through the Better Streets, Safer City program.

The upcoming year will bring more opportunities to create the kind of region we all want to call home, but I think the holidays are a perfect time to pause and celebrate what we have already accomplished. None of this would be possible without the engaged and motivated business community in our region.

Sincerely,

Roy H. Williams, CCE
President & CEO
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*Source: Nielsen
Reach an engaged audience with the Chamber in 2019

With a membership of nearly 4,000 companies and the engagement of Oklahoma City’s top business and civic leaders, the Greater Oklahoma City Chamber offers an ideal audience for marketing the products and services of your business. Boost your reach in 2019 by investing in the following Chamber sponsorship and advertising opportunities.

**Chamber events**

Each year, the Chamber hosts more than 70 events for the business community and the public. From the Chamber’s signature events that reach thousands of attendees to networking-focused events like monthly Sunset Receptions, you can choose to sponsor events that reach a specific audience type. All combined, Chamber events reach more than 20,000 people each year.

**Print and digital advertising**

Chamber newsletters and publications are frequently accessed by businesses and individuals looking to learn more about Oklahoma City and its business community. These advertising opportunities allow businesses to promote themselves to thousands of people each month. By advertising in Chamber publications, you can double your impact with ads in both print and digital versions.

**Chamber websites**

Chamber websites are a go-to source of information on the Oklahoma City economy and its current events. Advertise with a member spotlight or premium homepage ad on www.okcchamber.com to reach Chamber members and community leaders. The Chamber’s relocation website, www.abetterlifeokc.com, and its weekly blog offer ads to promote your company to new residents. Ads on the Chamber’s websites can be linked directly to your website, allowing you a direct connection to your audience.

To learn more about available advertising and sponsorships and see what product would be the best fit for your marketing goals, contact Kaylee Terracina, content creator for the Chamber, at kterracina@okcchamber.com or 405-297-8955.

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UPCOMING EVENTS

Celebrate 2018 and look forward to the new year at the Chamber’s Annual Meeting

Join nearly 1,000 local leaders at the Chamber’s Annual Meeting on Thursday, Dec. 13, from 11 a.m. to 1 p.m. at the Cox Convention Center, 1 Myriad Gardens. The accomplishments of 2018 will be highlighted and Rhonda Hooper, Jordan Advertising, will be honored for her service as 2017-18 Chamber chair. Percy Kirk, Cox Communications, will be installed as 2019 Chamber chair. Individual tickets are $75 for members and $125 for nonmembers. Tables of 10 are available for $1,250. For more information, visit www.okcchamber.com/annual.


"You can’t fight what you don’t know about. If you know about it, you can fight it. You can beat it. You can survive."
- Cecilia, Breast Health Network Patient and Breast Cancer Survivor

It’s not just about pink.
It’s about your health.

The solution is clear – mammograms save lives. And Breast Health Network has the latest technology to find cancer at the earliest stage.

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NotAboutPink.us
Hear from Mayor David Holt at State of the City on Jan. 17

Don’t miss this unique opportunity to hear newly elected Oklahoma City Mayor David Holt reflect on his first year and project where the city is headed in the future. More than 1,500 business leaders are expected to attend this event on Thursday, Jan. 17, from 11:30 a.m. to 1 p.m., at Cox Convention Center, 1 Myriad Gardens. 2019 Chamber Chair Percy Kirk will highlight the Chamber’s strategic objectives for the upcoming year.

Tickets are $60 for Chamber members and $100 for nonmembers. Table sponsorships seating 10 are available for $1,250. To register, visit www.okcchamber.com/SOC.


Hear Mayor David Holt make his first State of the City address on Thursday, Jan. 17.
The Oklahoma City Streetcar, a voter-approved project funded by the MAPS 3 program, is set to open this month after 22 months of construction and testing. The OKC Streetcar, which will cover 5.1 miles with two routes throughout downtown Oklahoma City, represents a new era in local public transit.

The OKC Streetcar’s two lines will link Bricktown with the central business district, Automobile Alley, Midtown, Chesapeake Energy Arena, Myriad Botanical Gardens and the future MAPS 3 Downtown Park and Convention Center, which are all under construction. EMBARK will operate the OKC Streetcar as part of the City’s public transit system.

In addition to better connecting downtown employees and residents to other parts of the district, the streetcar offers transportation to more than 10 million visitors of downtown attractions and 1.2 million visitors of downtown events annually. Many of the largest and most frequently visited entertainment venues in the state are located along the streetcar route in and around downtown Oklahoma City including: Chesapeake Energy Arena, Chickasaw Bricktown Ballpark, Myriad Botanical Gardens & Crystal Bridge, Civic Center Music Hall, Oklahoma City National Memorial, Cox Convention Center, Bricktown Water Taxi, Scissortail Park and Oklahoma City Convention Center.

While operations begin this month, the tangible impact of the OKC Streetcar is already being felt in Oklahoma City. The project is considered to be an important economic development tool for future investment in downtown Oklahoma City. The streetcar sets the stage for future regional transit discussions throughout all of central Oklahoma, improves the overall walkability of downtown and encourages linkages to a number of different districts. According to a recently released investment impact analysis, the OKC Streetcar also positively impacts the economic development of the region.

The report, which was conducted by the Chamber and RegionTrack with input from EMBARK, the City of Oklahoma City and the Alliance for Economic Development, examines the three-block impact zone surrounding the streetcar route to better understand how the construction of a fixed-route impacted investment patterns and population growth.

“There can be a number of ways to measure the success of a streetcar including usage and ridership, improved access to downtown amenities, quality of life and enhanced visitor perception of our community,” said Roy H. Williams, president and CEO of the Chamber. “It is also vital to understand the investment and economic development that takes place along the route.”

Within the three-block impact zone around the streetcar route, there has been more than $1.6 billion in public and private investment since 2011, the year the streetcar route was announced. In that same time frame, the area within the three-block impact zone of the streetcar route has gained approximately 5,700 jobs (16 percent increase from 2011-2015), a 1.54 million square feet net increase of office space, 21 residential developments with 1,860 new housing units and seven new hotels with 833 hotel rooms.

“While we recognize there are many reasons companies and individuals make investment decisions, it is undeniable that the streetcar has had a positive impact on downtown investment decisions and will continue to do so in the future,” Williams added. “Businesses and developers see the short- and long-term benefits of being located in close proximity to this incredible downtown asset. Tracking that investment over time will be a valuable tool for future development.”
The OKC Streetcar will celebrate its grand opening on Friday, Dec. 14. While the regular fare will be $1 for a single trip fare with day, monthly and annual passes also available, the first three weeks of service will be free.

**Streetcar safety tips**

While downtown drivers and pedestrians have already interacted with the streetcars thanks to many hours of safety training and testing, there are some safety considerations to take into account when traveling near the route. The following tips were compiled by EMBARK and used here with permission to help ensure that Oklahoma City is streetcar safe.

- Be prepared to stop. Streetcars travel at or below the posted speed limits and make frequent stops.
- Be aware of your surroundings. Streetcars are extremely quiet and there are no fences or barriers that separate you and the streetcar.
- Listen for warnings. Streetcars use bells and warning horns to alert you of their presence.
- Don’t dart in front of a streetcar. They can’t make abrupt stops or move off the tracks to avoid obstacles. A streetcar traveling at 20 miles per hour takes almost 60 feet to stop.
- Follow your own traffic signals. Streetcars have their own traffic signals that are not intended for motorists, cyclists or pedestrians.

EMBARK also created a set of safety reminders for motorists, since streetcars run along a designated path that impacts parking and driving downtown.

- Don’t overtake and/or pass any streetcar, even if it isn’t moving.
- Park your entire vehicle within the white lines to avoid bumps, scrapes or damage to your mirrors.
- Watch for approaching streetcars before turning.
- Look before you open your car door to see if a streetcar or cyclist is approaching.
- Never stop, idle or park your vehicle in the streetcar’s path or in bike lanes. This applies to all vehicles, including delivery and service vehicles.

Read the full list of safety tips, including specific guidance for pedestrians and cyclists, at www.okcstreetcar.com/safety.
The City of Oklahoma City recently received the national “America’s Most Livable Community Award,” presented by Partners for Livable Communities (Partners), a Washington-based nonprofit. Partners announced the honor as part of the “Celebrating Champions of Livability” national awards program, which recognized 23 individuals, five organizations and two communities for their role in shaping a more livable, sustainable and equitable America. Partners hosted all honorees and their guests for a luncheon and awards presentation at the National Press Club in Washington, D.C., on Nov. 12, 2018.

“This year we honor two cities—Boise and Oklahoma City—that embody the elements Partners has woven together to define livability,” said Robert McNulty, president and founder of Partners.

Oklahoma City, since its beginning, has been a living symbol of chasing the American dream. At the shot of a gun at high noon on April 22, 1889, settlers from across the world raced to stake their claim in a massive land run that settled 10,000 residents by nightfall. The

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innovation, invention and the quest to build a great city is embedded in residents’ DNA.

Oklahoma City has a thriving, diverse economy with aerospace, bioscience/healthcare and hospitality/retail. Future growth is anticipated from the emerging innovation district adjacent to downtown that incorporates the University of Oklahoma Health Sciences Center with medical research centers and the Baker Hughes GE Energy Technology Center.

Oklahoma City has also become a vibrant place for arts, culture and music and enjoys a robust food scene that draws from residents’ backgrounds and cultures. All of these amenities are available in a place where the cost of living remains well below the national average and the transportation system allows for low commute times. It is truly a place where work/life harmony is possible.

Since its founding in 1977, Partners for Livable Communities has helped communities set a common vision for the future, discover and use new resources for community and economic development and build public/private coalitions to further their goals. At different intervals during the last 40 years, Partners has honored communities with the title “America’s Most Livable” for their efforts to improve the livability of their communities by addressing such issues as smart growth, using a community’s assets for economic and community development, innovative leadership strategies, undertaking programs for youth at risk and regional collaboration.

Mayor David Holt accepted the award at the event, which honored Oklahoma City for its efforts to improve the livability of its community.

The Skirvin Hilton
OKLAHOMA CITY
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<thead>
<tr>
<th>THE SKIRVIN HOLIDAY EVENTS CALENDAR</th>
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<tbody>
<tr>
<td><strong>HOLIDAY HIGH TEA</strong></td>
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<td><strong>DECEMBER 1, 8, &amp; 15</strong></td>
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<tr>
<td>Park Avenue Grill</td>
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<tr>
<td>High Tea » 2:30–4p*</td>
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<td>$29.95 adults</td>
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<td>$19.95 children ages 3-10 yrs</td>
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* Reservations Required» 405.272.3040

| **BREAKFAST WITH SANTA** |
| **SATURDAY, DECEMBER 15** |
| Skirvin Event Space |
| Santa’s Breakfast » 9:30–11:30a* |
| $29.95 adults |
| $19.95 children ages 3-10 yrs |

| **HOLIDAY LIGHTING CEREMONY** |
| **WEDNESDAY, DECEMBER 12** |
| Hotel Lobby |
| ComplimentaryReception » 5–7 p |
| Meet our new Artist in Residence |

| **CHRISTMAS DAY BRUNCH** |
| **TUESDAY, DECEMBER 25** |
| Skirvin Grand Ballroom |
| Skirvin Christmas Day Buffet » 11a–2p* |
| $49.95 adults |
| $29.95 children ages 3-10 yrs |
| Live Entertainment |

| **NEW YEAR’S EVE** |
| **MONDAY, DECEMBER 31** |
| Park Avenue Grill |
| Specialty NYE Menu » 6–11p* |
| $75.00 per person |
| Live Entertainment in the Red Piano Lounge |

December 2018 Greater Oklahoma City Chamber of Commerce
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Members Upgrade Their Support of the Chamber

The following member companies increased their investment in the Chamber, demonstrating strong support of the Chamber’s efforts to drive the region’s economy. To increase your investment, contact the membership division of the Chamber at 405-297-8949 or info@okcchamber.com.
GRAND OPENINGS

Congratulations to Chamber members on their recent Grand Openings! All Chamber members are welcome to attend Grand Openings. To view more photos, see the schedule of upcoming Grand Openings or subscribe to the Grand Openings calendar, visit www.okcchamber.com/grandopenings.

Vincent Vacations
9300 N. May Ave., Suite 400
Oklahoma City, OK 73120

Valley Hope
10707 Broadway Extension
Oklahoma City, OK 73114

First Fidelity Bank – Nichols Hills
6404 Avondale Drive
Nichols Hills, OK 73116

Chicago Title Oklahoma
1508 SW 119th St.
Oklahoma City, OK 73170

Robotic Hair Institute
3601 N. May Ave., Suite C
Oklahoma City, OK 73112

CBD Plus USA, Guthrie
1726 S. Division St.
Guthrie, OK 73044

Firebirds Wood Fired Grill
1320 W. Memorial Road
Oklahoma City, OK 73114

Casady School
9500 N. Pennsylvania Ave.
Oklahoma City, OK 73120

deadCenter Film
701 W. Sheridan Ave., Suite 110
Oklahoma City, OK 73102

Oklahoma City Boathouse Foundation
800 Riversport Drive
Oklahoma City, OK 73129

Hampton Inn & Suites Quail Springs
5400 NW 135th St.
Oklahoma City, OK 73142

Landmark Recovery
4825 NW 23rd St.
Oklahoma City, OK 73127
Oklahoma City ranks No. 3 for Lowest Cost of Doing Business Among Large Metros

• The North American Business Cost Review analyzed 47 metro areas with more than 1 million people and ranked various costs associated with doing business.

• Oklahoma City, ranking third overall, also ranks No. 1 in low energy costs, as well as No. 3 for low cost of renting an office. While our labor costs rank around the middle of the pack, it’s a necessary tradeoff for our low unemployment rate of 2.8 percent.

• Oklahoma City’s low taxes are ranked sixth, reflecting a tax structure that’s both simple and effective while being business-friendly.

Cost of doing business for metros with more than 1 million population

<table>
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<tr>
<th>Metro</th>
<th>Overall Cost Rank</th>
<th>Labor Cost Rank</th>
<th>Energy Cost Rank</th>
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For comprehensive Economic Indicators and Regional Data, please visit your Greater Oklahoma City Chamber Economic Development Division at www.greateroklahomacity.com/economicindicators or contact Eric Long, Research Economist — 297-8976; elong@okcchamber.com
You work late. So do we. 24/7 SUPPORT.